

Ethics, Governance & Anti-Corruption for Host Governments Training Course

OGI-1194 · 5 days · 15 CPD hours · English

Overview

The Ethics, Governance & Anti-Corruption for Host Governments Training Course from [Institute For Oil & Gas Training](#) develops practical capabilities for managing integrity, transparency, public accountability and anti-corruption risks across oil and gas relationships with host governments. The course addresses the growing need for robust Ethics, Governance & Anti-Corruption controls across licensing, fiscal arrangements, government payments, state owned enterprise dealings, community commitments and interactions with public officials.

Oil and gas operations depend on a wide network of relationships involving ministries, regulators, national oil companies, state owned enterprises, licensing authorities, customs agencies, tax administrations, local authorities and communities. These relationships create significant governance responsibilities for companies and public institutions. Weak controls over government interactions can create exposure to bribery, conflicts of interest, opaque licence awards, undisclosed payments, preferential treatment and reputational damage.

Institute For Oil & Gas Training delivers this course around the practical governance challenges faced by organisations operating in resource-rich jurisdictions. Participants examine how transparency mechanisms, ethical decision-making and anti-corruption controls apply to the complete lifecycle of an extractive industry project, from licence allocation and contracting through production, revenue collection, government payments, community obligations and project closure.

The course addresses the principles associated with the Extractive Industries Transparency Initiative and the wider expectations surrounding payments to governments disclosure. It examines how organisations establish reliable controls around government-facing transactions and how finance, compliance, legal, procurement and operational teams work together to maintain accurate records and transparent reporting.

Licence award transparency is examined as an important governance control because licensing and concession decisions can involve significant commercial value and interaction with public officials. Participants explore practical approaches for identifying integrity risks in tendering, bid evaluation, approvals, negotiations and contract administration.

State owned enterprise dealings receive focused attention because national oil companies and other government-linked entities frequently participate in petroleum projects, joint ventures, procurement arrangements and commercial negotiations. The course develops a structured approach to managing conflicts of interest, third-party risks, beneficial ownership concerns, gifts and hospitality, facilitation payments, sponsorships and other integrity-sensitive interactions.

The programme also considers community and social obligations, recognising that responsible governance extends beyond government institutions. Participants examine how community commitments, social investment arrangements and local stakeholder engagement can be governed through clear approval processes, documentation, accountability

and monitoring.

Lobbying disclosure and conflict of interest register controls form part of the wider governance framework. Participants learn how organisations establish transparent processes for recording government engagement, identifying personal or commercial interests, managing recusal requirements and escalating potential integrity concerns.

The course connects governance principles with operational decision-making. Rather than treating ethics and anti-corruption as isolated compliance activities, Institute For Oil & Gas Training focuses on embedding controls into contracts, payment processes, procurement, licensing, stakeholder management, financial reporting, due diligence and executive oversight.

The programme is relevant to international oil companies, national oil companies, independent operators, joint venture participants, contractors, service companies and organisations working directly with host governments. It supports professionals who need to understand how ethical governance requirements translate into practical controls across commercial and operational activities.

Participants work with realistic oil and gas scenarios involving licensing decisions, government payments, state owned enterprises, public officials, community commitments and potential conflicts of interest. The approach strengthens the ability to recognise warning signs, document decisions, apply escalation procedures and maintain defensible governance processes.

Institute For Oil & Gas Training positions Ethics, Governance & Anti-Corruption as an integrated business discipline. Strong governance protects decision quality, supports transparent stakeholder relationships and strengthens the organisation's ability to demonstrate responsible conduct across complex petroleum environments.

Objectives

- Apply Ethics, Governance & Anti-Corruption principles to oil and gas operations and government relationships
- Identify corruption and integrity risks across licensing, contracting, procurement and government engagement
- Explain the principles of the Extractive Industries Transparency Initiative and their relevance to extractive industry governance
- Strengthen controls supporting payments to governments disclosure
- Assess governance risks associated with licence awards and concession processes
- Establish appropriate controls for state owned enterprise dealings
- Identify and manage conflicts of interest involving employees, executives, contractors and public officials

- Apply practical conflict of interest register processes
- Strengthen transparency around lobbying and government engagement
- Evaluate gifts, hospitality, sponsorship and other government-facing interactions
- Improve governance over community and social obligations
- Apply appropriate due diligence to government-linked counterparties and business partners
- Recognise indicators of bribery, improper influence and unethical conduct
- Establish effective escalation and reporting procedures for integrity concerns
- Strengthen documentation supporting ethical commercial decisions
- Integrate anti-corruption controls into finance, procurement, legal and operational processes
- Improve cross-functional coordination between compliance and business teams
- Support management oversight of government-facing risks
- Build a more consistent approach to ethical decision-making across petroleum operations

Training methodology

Institute For Oil & Gas Training uses a practical corporate delivery model designed around real oil and gas governance situations. The methodology connects regulatory expectations and recognised standards with operational decisions encountered by finance, legal, compliance, procurement, commercial and leadership teams.

Case Studies

Participants analyse realistic extractive industry cases involving government payments, licence awards, state owned enterprise relationships and conflicts of interest. Each case focuses on identifying the governance issue, assessing the relevant control environment and determining the appropriate response.

Government Interaction Simulations

Participants work through simulated engagements involving ministries, licensing authorities, national oil companies and other public bodies. These exercises demonstrate how ethical standards apply during negotiations, approvals, tender processes and commercial discussions.

Risk-Based Group Exercises

Group exercises require participants to identify corruption and governance risks across different stages of an oil and gas project. Teams consider the probability and business significance of identified risks before developing appropriate controls, escalation routes and monitoring arrangements.

Payment and Disclosure Scenarios

Participants examine practical scenarios involving payments to governments disclosure, government-related transactions, taxes, royalties, fees, bonuses and other petroleum-related payments. Exercises focus on documentation, approval, reconciliation and transparency requirements.

Conflict of Interest Exercises

Participants review scenarios involving employees, directors, contractors, government officials and related parties. The exercises demonstrate how conflict of interest register processes support transparency and how disclosures should be assessed and managed.

Compliance Decision Workshops

The methodology places participants in decision-making situations where commercial objectives intersect with ethics and compliance requirements. Participants develop structured responses that protect business objectives while maintaining appropriate governance controls.

Peer Discussion

Professionals compare approaches to government engagement, stakeholder management, community obligations and state owned enterprise dealings. This encourages practical knowledge exchange while keeping discussions focused on established governance principles and recognised standards.

Organisational impact

The course strengthens the organisation's ability to manage government-facing integrity risks through defined processes, clear accountability and consistent documentation. Participants return to their organisations with practical approaches for integrating governance controls into existing commercial and operational processes.

Improved controls around payments to governments disclosure strengthen the reliability of information used for internal governance, external reporting and stakeholder accountability. Finance and compliance teams gain a clearer framework for reviewing government-related transactions and identifying discrepancies requiring investigation.

Stronger licence award governance supports transparent decision-making during bidding, tendering, negotiation and approval processes. Organisations benefit from clearer documentation and stronger separation of responsibilities around high-value government decisions.

State owned enterprise dealings receive greater control through structured due diligence, approval requirements, conflict management and transaction monitoring. This helps organisations establish consistent standards when dealing with national oil companies and other government-linked entities.

Improved conflict of interest register processes give management greater visibility over personal, commercial and relationship-based interests that can affect business decisions. Clear declaration and escalation procedures support stronger governance across procurement, contracting, recruitment, licensing and commercial negotiations.

The course also supports stronger oversight of community and social obligations. Clear accountability for community commitments helps organisations track responsibilities, approvals, expenditure and stakeholder engagement in a controlled manner.

Enhanced lobbying disclosure processes improve transparency around government engagement. Organisations gain stronger visibility over who engages with public officials, the purpose of engagement and the internal approvals governing such activity.

The integrated approach also strengthens audit readiness. Clear records, defined approval processes and documented decision-making create a stronger evidence base for internal reviews, compliance assessments and management oversight.

From an operational perspective, better governance reduces uncertainty around government-facing processes and clarifies responsibilities between departments. Compliance, finance, legal, procurement and operational teams gain a common framework for addressing integrity issues.

Senior management benefits from clearer governance information and more structured escalation of significant concerns. This supports informed oversight of government relationships and helps organisations maintain consistent standards across jurisdictions.

Personal impact

Participants develop practical expertise for managing ethical and governance responsibilities within complex oil and gas environments. The course strengthens the ability to identify integrity risks before they develop into significant compliance, financial or reputational issues.

Professionals improve their understanding of government-facing risk and gain a clearer view of how regulatory expectations, recognised standards and internal controls interact. This supports more confident decision-making in sensitive commercial situations.

Finance professionals strengthen their ability to understand government payments, disclosure requirements, transaction documentation and governance controls. Compliance professionals develop stronger tools for risk assessment, investigation, escalation and monitoring.

Legal and commercial professionals gain greater awareness of integrity risks within licensing, contracting, negotiations and state owned enterprise relationships. Procurement professionals strengthen their ability to identify conflicts of interest and third-party risks.

Managers improve their ability to establish accountability, review governance controls and escalate concerns appropriately. Senior professionals gain a broader understanding of how ethics and governance influence commercial decisions and stakeholder relationships.

Participants also strengthen communication skills for handling sensitive integrity issues. They learn how to document concerns clearly, engage relevant stakeholders and maintain professional standards when commercial pressure intersects with compliance requirements.

The course supports career development by building transferable governance capabilities relevant to compliance, legal, finance, commercial, procurement, audit, risk management and operational leadership positions within the oil and gas sector.

Who should attend

Compliance and Ethics Professionals

Designed for professionals responsible for ethics programmes, anti-corruption controls, investigations, compliance monitoring and integrity risk management.

Legal and Commercial Managers

Relevant for professionals managing government contracts, licensing arrangements, negotiations, joint ventures and commercial relationships with public entities.

Finance and Tax Professionals

Suitable for finance and tax teams responsible for government payments, reporting, transaction controls, reconciliation and financial governance.

Procurement and Supply Chain Professionals

Supports professionals managing tendering, supplier relationships, contractor engagement, due diligence and conflicts of interest.

Government Relations and External Affairs Teams

Designed for professionals involved in government engagement, public affairs, stakeholder relationships and lobbying activities.

Risk and Internal Audit Professionals

Relevant for professionals assessing control effectiveness, governance risks, internal processes and integrity exposures.

Senior Management and Executives

Suitable for executives and senior managers responsible for corporate governance, operational oversight, government relationships and organisational accountability.

Joint Venture and Asset Managers

Supports professionals managing petroleum assets where government entities, national oil companies and multiple commercial partners participate.

Project and Operations Managers

Relevant for managers responsible for implementing operational decisions involving government approvals, community commitments and stakeholder obligations.

Human Resources and Corporate Governance Professionals

Supports professionals responsible for conflict declarations, ethical conduct processes, organisational policies and governance responsibilities.

Course outline

Ethics and Governance in Extractive Industries

This module establishes the governance foundation for ethical oil and gas operations. It examines the responsibilities of companies and public institutions in maintaining transparent, accountable and properly documented relationships across the extractive industry value chain.

Government Payments and Licence Award Transparency

This module focuses on the governance of financial and commercial relationships between petroleum companies and host governments. It examines government payments, licensing processes, disclosure controls and documentation requirements.

State Owned Enterprises and Conflicts of Interest

This module examines the integrity risks associated with state owned enterprise dealings, government-linked counterparties and personal or commercial interests that can influence business decisions.

Government Engagement, Lobbying and Community Obligations

This module addresses transparency and ethical conduct in relationships with public officials, government stakeholders and communities. It examines how organisations govern lobbying activities and community and social obligations.

Anti-Corruption Controls, Monitoring and Governance Assurance

This module brings together the governance principles covered throughout the course and focuses on implementing effective anti-corruption controls. Participants examine monitoring, reporting, escalation and assurance processes that support continuous governance improvement.

Scheduled dates

Dates	Venue	Format	Fee
12 - 16 Oct 2026	Abu Dhabi, United Arab Emirates	In person	£3,900
12 - 16 Oct 2026	Abuja, Nigeria	In person	£3,900

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12 - 16 Oct 2026	Accra, Ghana	In person	£3,900
12 - 16 Oct 2026	Addis Ababa, Ethiopia	In person	£3,900
12 - 16 Oct 2026	Al Ain, United Arab Emirates	In person	£3,900
12 - 16 Oct 2026	Al Khobar, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Alberta, Canada	In person	£3,900
12 - 16 Oct 2026	AlUla, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Amman, Jordan	In person	£3,900
12 - 16 Oct 2026	Amsterdam, Netherlands	In person	£3,900
12 - 16 Oct 2026	Athens, Greece	In person	£3,900
12 - 16 Oct 2026	Baku, Azerbaijan	In person	£3,900
12 - 16 Oct 2026	Barcelona, Spain	In person	£3,900
12 - 16 Oct 2026	Berlin, Germany	In person	£3,900
12 - 16 Oct 2026	Boston, United States	In person	£3,900
12 - 16 Oct 2026	Brussels, Belgium	In person	£3,900
12 - 16 Oct 2026	Budapest, Hungary	In person	£3,900
12 - 16 Oct 2026	Cairo, Egypt	In person	£3,900
12 - 16 Oct 2026	Cape Town, South Africa	In person	£3,900
12 - 16 Oct 2026	Casablanca, Morocco	In person	£3,900
12 - 16 Oct 2026	Dammam, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Dhahran, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Doha, Qatar	In person	£3,900
12 - 16 Oct 2026	Dubai, United Arab Emirates	In person	£3,900
12 - 16 Oct 2026	Edinburgh, United Kingdom	In person	£3,900
12 - 16 Oct 2026	Edmonton, Canada	In person	£3,900
12 - 16 Oct 2026	Frankfurt, Germany	In person	£3,900
12 - 16 Oct 2026	Geneva, Switzerland	In person	£3,900

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12 - 16 Oct 2026	Houston, United States	In person	£3,900
12 - 16 Oct 2026	Istanbul, Turkey	In person	£3,900
12 - 16 Oct 2026	Jakarta, Indonesia	In person	£3,900
12 - 16 Oct 2026	Jeddah, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Jubail, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Khamis Mushait, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Kigali, Rwanda	In person	£3,900
12 - 16 Oct 2026	Kuala Lumpur, Malaysia	In person	£3,900
12 - 16 Oct 2026	Lisbon, Portugal	In person	£3,900
12 - 16 Oct 2026	Liverpool, United Kingdom	In person	£3,900
12 - 16 Oct 2026	London, United Kingdom	In person	£3,900
12 - 16 Oct 2026	Los Angeles, United States	In person	£3,900
12 - 16 Oct 2026	Luanda, Angola	In person	£3,900
12 - 16 Oct 2026	Madrid, Spain	In person	£3,900
12 - 16 Oct 2026	Manama, Bahrain	In person	£3,900
12 - 16 Oct 2026	Marbella, Spain	In person	£3,900
12 - 16 Oct 2026	Marrakech, Morocco	In person	£3,900
12 - 16 Oct 2026	Miami, United States	In person	£3,900
12 - 16 Oct 2026	Milan, Italy	In person	£3,900
12 - 16 Oct 2026	Munich, Germany	In person	£3,900
12 - 16 Oct 2026	Muscat, Oman	In person	£3,900
12 - 16 Oct 2026	Nairobi, Kenya	In person	£3,900
12 - 16 Oct 2026	New York, United States	In person	£3,900
12 - 16 Oct 2026	Nice, France	In person	£3,900
12 - 16 Oct 2026	Nouakchott, Mauritania	In person	£3,900
12 - 16 Oct 2026	Oslo, Norway	In person	£3,900

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12 - 16 Oct 2026	Port Louis, Mauritius	In person	£3,900
12 - 16 Oct 2026	Prague, Czech Republic	In person	£3,900
12 - 16 Oct 2026	Pretoria, South Africa	In person	£3,900
12 - 16 Oct 2026	Riyadh, Saudi Arabia	In person	£3,900
12 - 16 Oct 2026	Rome, Italy	In person	£3,900
12 - 16 Oct 2026	Sarajevo, Bosnia and Herzegovina	In person	£3,900
12 - 16 Oct 2026	Sharm El Sheikh, Egypt	In person	£3,900
12 - 16 Oct 2026	Singapore	In person	£3,900
12 - 16 Oct 2026	Stockholm, Sweden	In person	£3,900
12 - 16 Oct 2026	Tokyo, Japan	In person	£3,900
12 - 16 Oct 2026	Toronto, Canada	In person	£3,900
12 - 16 Oct 2026	Tromso, Norway	In person	£3,900
12 - 16 Oct 2026	Vienna, Austria	In person	£3,900
12 - 16 Oct 2026	Zagreb, Croatia	In person	£3,900
12 - 16 Oct 2026	Zurich, Switzerland	In person	£3,900
12 - 16 Oct 2026	Online, Virtual	Online	£3,900
08 - 12 Feb 2027	Abu Dhabi, United Arab Emirates	In person	£3,900
08 - 12 Feb 2027	Abuja, Nigeria	In person	£3,900
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11 - 15 Oct 2027	Edinburgh, United Kingdom	In person	£3,900
11 - 15 Oct 2027	Edmonton, Canada	In person	£3,900
11 - 15 Oct 2027	Frankfurt, Germany	In person	£3,900
11 - 15 Oct 2027	Geneva, Switzerland	In person	£3,900
11 - 15 Oct 2027	Houston, United States	In person	£3,900
11 - 15 Oct 2027	Istanbul, Turkey	In person	£3,900
11 - 15 Oct 2027	Jakarta, Indonesia	In person	£3,900
11 - 15 Oct 2027	Jeddah, Saudi Arabia	In person	£3,900
11 - 15 Oct 2027	Jubail, Saudi Arabia	In person	£3,900
11 - 15 Oct 2027	Khamis Mushait, Saudi Arabia	In person	£3,900
11 - 15 Oct 2027	Kigali, Rwanda	In person	£3,900
11 - 15 Oct 2027	Kuala Lumpur, Malaysia	In person	£3,900
11 - 15 Oct 2027	Lisbon, Portugal	In person	£3,900
11 - 15 Oct 2027	Liverpool, United Kingdom	In person	£3,900
11 - 15 Oct 2027	London, United Kingdom	In person	£3,900
11 - 15 Oct 2027	Los Angeles, United States	In person	£3,900
11 - 15 Oct 2027	Luanda, Angola	In person	£3,900
11 - 15 Oct 2027	Madrid, Spain	In person	£3,900
11 - 15 Oct 2027	Manama, Bahrain	In person	£3,900
11 - 15 Oct 2027	Marbella, Spain	In person	£3,900
11 - 15 Oct 2027	Marrakech, Morocco	In person	£3,900
11 - 15 Oct 2027	Miami, United States	In person	£3,900
11 - 15 Oct 2027	Milan, Italy	In person	£3,900
11 - 15 Oct 2027	Munich, Germany	In person	£3,900
11 - 15 Oct 2027	Muscat, Oman	In person	£3,900

Dates	Venue	Format	Fee
11 - 15 Oct 2027	Nairobi, Kenya	In person	£3,900
11 - 15 Oct 2027	New York, United States	In person	£3,900
11 - 15 Oct 2027	Nice, France	In person	£3,900
11 - 15 Oct 2027	Nouakchott, Mauritania	In person	£3,900
11 - 15 Oct 2027	Oslo, Norway	In person	£3,900
11 - 15 Oct 2027	Paris, France	In person	£3,900
11 - 15 Oct 2027	Port Louis, Mauritius	In person	£3,900
11 - 15 Oct 2027	Prague, Czech Republic	In person	£3,900
11 - 15 Oct 2027	Pretoria, South Africa	In person	£3,900
11 - 15 Oct 2027	Riyadh, Saudi Arabia	In person	£3,900
11 - 15 Oct 2027	Rome, Italy	In person	£3,900
11 - 15 Oct 2027	Sarajevo, Bosnia and Herzegovina	In person	£3,900
11 - 15 Oct 2027	Sharm El Sheikh, Egypt	In person	£3,900
11 - 15 Oct 2027	Singapore	In person	£3,900
11 - 15 Oct 2027	Stockholm, Sweden	In person	£3,900
11 - 15 Oct 2027	Tokyo, Japan	In person	£3,900
11 - 15 Oct 2027	Toronto, Canada	In person	£3,900
11 - 15 Oct 2027	Tromso, Norway	In person	£3,900
11 - 15 Oct 2027	Vienna, Austria	In person	£3,900
11 - 15 Oct 2027	Zagreb, Croatia	In person	£3,900
11 - 15 Oct 2027	Zurich, Switzerland	In person	£3,900
11 - 15 Oct 2027	Online, Virtual	Online	£3,900

Certificate

Attendees receive a Certificate of Completion from Institute For Oil & Gas Training upon successfully finishing the course.

Participants are required to meet the course attendance requirement and complete the scheduled programme to receive the Certificate of Completion. The certificate confirms participation and completion of the training programme

delivered by Institute For Oil & Gas Training.